

## Service Committee Budgets

### 1 Strategy and Resources Committee Budgets

#### 1.1 Revenue Budget position

1.2 The original budget for Strategy and Resources Committee revenue budget for 2021/22, approved by Council in February 2021, was £8.031m this has now been revised to £8.184m. This is following the allocation of the Recovery budgets to service committees, the inclusion of the Fit for the Future programme funded from the Transformation reserve, and the transfer of the car park enforcement budget from Environment Committee.

1.3 This is then used as the base budget for the 2021/22 revised estimates and 2022/23 original estimates, incorporating changes arising from unavoidable inflationary cost pressures, budget pressures and efficiency savings.

1.4 Table 1 provides a summary of the changes to the 2021/22 and 2022/23 estimates. A more detailed breakdown of the service committee budget is set out in Section 2.

**Table 1 – Summary of changes from the 2021/22 Original Budget**

<b>Strategy &amp; Resources Committee</b>	<b>Para</b>	<b>2021/22 Revised Estimate (000's)</b>	<b>2022/23 Original Estimate (000's)</b>
Base Budget		8,031	8,184
Virements/adjustments		153	165
<b>Recurring changes:</b>			
Pay increases			158
Fees and charges growth			(31)
Pensions increases			(206)
Contract increases			103
Proposed budget adjustments			435
<b>Net Service Budget</b>		<b>8,184</b>	<b>8,807</b>
Transfers to/from reserves		(145)	25
<b>Net Service Budget (after Reserve Funding)</b>		<b>8,039</b>	<b>8,782</b>

(Table may contain roundings)

#### 1.5 Adjustments/In year virements

In year virements/adjustments include carry forwards from previous year, re- distribution of Corporate Maintenance budgets according to the proposed schedule of work within each Committee, alignment of budgets to agreed establishment structures and re- allocation of budgets from Community Services & Licensing Committee.

## **1.6 Inflation**

### **1.7 Pay Inflation £158k**

The 2021/22 salary budgets have been increased by an initial 2.5% in line with budget strategy

### **1.8 Fees and charges growth (£102k)**

Fees and charges budgets have been inflated by 3% unless stated otherwise on the fees and charges appendix.

1.9 A full list of fees and charges are included in Appendix I

### **1.10 Contract Increases £54k**

Contract inflation has been updated in line with the Budget Strategy, this includes insurance uplift, software budgets, business rates and the Multi Service Contract applicable to this Committee (Building cleaning).

### **1.11 Proposed Budget Adjustments**

1.12 A breakdown of the proposed budget adjustments of £435k is included in Table 2 below.

**Table 2 – Budget Pressures and Efficiency Savings – Strategy & Resources**

<b>SERVICE</b>	<b>Reason for Pressure/Saving</b>	<b>2022/23 (£'000)</b>
<b>Pressures</b>		
Policy & Governance	Additional staffing costs for Democratic Services & Elections re-structure	36
ICT	Additional staffing costs for ICT Team	60
ICT	Increase in budget allowance for software charges	50
Legal	Staffing structure, as approved by the Joint Monitoring and Liaison Group	61
Council wide	Annual uplift of Drainage Board Levy	4
Human Resources	Additional organisational development resource (Council Plan)	54
Council wide	Corporate Council Plan Items	893
Corporate	Increase in Minimum Revenue Provision	31
Corporate	Investment income and borrowing costs	4
	<b>Subtotal Pressures</b>	<b>1,193</b>
<b>Savings</b>		
Legal	Salary savings from shared Monitoring Officer arrangement	(45)
Recovery budgets	Planned changes in recovery budgets as approved by Council 2021	(492)
Modernisation programme	Planned savings from Modernisation Programme	(150)
	<b>Subtotal savings</b>	<b>(687)</b>
<b>Covid-19</b>		
Covid-19	Take out Covid-19 grants 2021/22	978
Covid-19	Take out Covid-19 additional expenditure/loss of income 2021/22	(1,540)
Covid-19	Covid-19 impact allowance 2022/23	500
	<b>Subtotal Covid-19</b>	<b>(62)</b>
	Other movements (net)	<b>(9)</b>
	<b>Total Strategy &amp; Resources Committee</b>	<b>435</b>

1.13 Further details on these budget changes, and those for the other service committees, can be found in Section 3 of the main report.

## 2 Strategy and Resources Committee Budgets – Detailed Breakdown

Table 3 – Detailed breakdown of Strategy and Resources budgets

	2021/22 Original Budget (£'000)	2021/22 Revised Budget (£'000)	2022/23 Original Budget (£'000)
<b>Strategy &amp; Resources Committee</b>			
Car Parks (Other)	53	52	55
Car Parks (Stroud)	(740)	(730)	(763)
Car Parks Enforcement	0	43	50
<b>Car Parks</b>	<b>(687)</b>	<b>(635)</b>	<b>(659)</b>
Brunel Mall	(68)	(65)	(66)
Gossington Depot	(57)	(49)	(66)
Industrial Units, Stonehouse	0	0	0
Littlecombe Development, Dursley	(27)	(27)	(4)
<b>Commercial Properties</b>	<b>(152)</b>	<b>(141)</b>	<b>(136)</b>
Communications	163	163	169
<b>Communications</b>	<b>163</b>	<b>163</b>	<b>169</b>
Corporate Expenditure & Income	1,322	795	1,486
<b>Corporate Expenditure &amp; Income</b>	<b>1,322</b>	<b>795</b>	<b>1,486</b>
Democratic Services	104	104	115
Elections	92	92	102
Electoral Registration	94	94	116
Executive Support	82	82	85
Members Expenses	364	364	364
Policy	411	411	380
Procurement	0	0	0
Workforce Plan savings	0	0	0
<b>Corporate Policy &amp; Governance</b>	<b>1,147</b>	<b>1,147</b>	<b>1,162</b>
Legal Services	437	450	512
<b>Corporate Services (Legal)</b>	<b>437</b>	<b>450</b>	<b>512</b>

	2021/22 Original Budget (£'000)	2021/22 Revised Budget (£'000)	2022/23 Original Budget (£'000)
<b>Strategy &amp; Resources Committee</b>			
Covid-19	562	721	500
<b>Covid-19</b>	<b>562</b>	<b>721</b>	<b>500</b>
Ebley Mill	393	403	411
Emergency Management	22	22	22
<b>Facilities Management</b>	<b>415</b>	<b>425</b>	<b>434</b>
Financial Services	833	833	873
<b>Financial Services</b>	<b>833</b>	<b>833</b>	<b>873</b>
Human Resources	562	562	659
<b>Human Resources</b>	<b>562</b>	<b>562</b>	<b>659</b>
Information & Communication Technology	1,702	2,116	2,234
<b>Information &amp; Communication Technology</b>	<b>1,702</b>	<b>2,116</b>	<b>2,234</b>
Brimscombe Port Business Park	27	27	30
Bus Stations/Shelters	(1)	2	8
May Lane	4	1	0
Miscellaneous Properties and Land	(740)	(748)	(806)
<b>Other Properties</b>	<b>(711)</b>	<b>(718)</b>	<b>(768)</b>
Pension Lump Sum	1,362	1,362	1,156
<b>Pension Lump Sum</b>	<b>1,362</b>	<b>1,362</b>	<b>1,156</b>
Building Maintenance	107	68	118
Head of Property Services	61	61	74
Property Services	275	384	398
<b>Property Services</b>	<b>443</b>	<b>513</b>	<b>590</b>
Chief Executive	164	164	171
Director of Communities	113	113	117
Director of Place	120	120	124
Director of Resources	116	116	121
Director of Transformation	117	75	58
<b>Senior Leadership Team</b>	<b>629</b>	<b>587</b>	<b>591</b>
Youth Councils	3	3	3
<b>Youth Councils</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Strategy and Resources TOTAL</b>	<b>8,031</b>	<b>8,184</b>	<b>8,807</b>

### 3 Other Service Committee Budgets

#### 3.1 Community Services and Licensing Committee

Table 4 – Community Services and Licensing Committee budgets

	2021/22 Original Budget (£'000)	2021/22 Revised Budget (£'000)	2022/23 Original Budget (£'000)
<b>Community Services Committee</b>			
Community Safety	213	207	171
Cultural Services - Arts and Culture	416	426	410
Cultural Services - Community Health & Wellbeing	160	279	165
Cultural Services - Sports Centres	(119)	(20)	(90)
Customer Services	392	392	475
Grants to Voluntary Organisations	336	336	330
Licensing	(54)	(54)	(44)
Public Spaces	1,408	1,423	1,401
Revenues and Benefits	152	152	380
Youth Services	105	110	109
<b>Community Services and Licensing TOTAL</b>	<b>3,010</b>	<b>3,252</b>	<b>3,307</b>

#### 3.2 Environment Committee

Table 5 – Environment Committee budgets

	2021/22 Original Budget (£'000)	2021/22 Revised Budget (£'000)	2022/23 Original Budget (£'000)
<b>Environment Committee</b>			
Canal	379	(120)	170
Carbon Management	110	173	224
Development Control	197	197	220
Economic Development	101	111	236
Health & Wellbeing	830	941	858
Land Charges & Street Naming	(18)	(18)	(14)
Planning Strategy/Local Plan	370	430	365
Statutory Building Control	(137)	(137)	(131)
Waste & Recycling: Other	12	12	26
Waste and Recycling: MSC	4,329	4,329	4,730
<b>Environment TOTAL</b>	<b>6,172</b>	<b>5,917</b>	<b>6,685</b>

### 3.3 Housing Committee

Table 6 – Housing Committee budgets

	2021/22 Original Budget (£'000)	2021/22 Revised Budget (£'000)	2022/23 Original Budget (£'000)
<b>Housing Committee</b>			
Housing Advice	479	519	538
Housing Strategy	136	303	166
Private Sector Housing	157	157	163
<b>Housing General Fund Total</b>	<b>773</b>	<b>980</b>	<b>866</b>

## 4 Strategy & Resources Capital Programme

4.1 Table 3 below outlines the capital schemes that the committee is responsible for.

Table 7 – Capital schemes 2021/22 and 2022/23

	Para Refs	2021/22 Original Budget (£'000)	2021/22 Revised Budget (£'000)	2022/23 Original Budget (£'000)
<b>Strategy &amp; Resources Capital Schemes</b>				
Brimscombe Port Redevelopment	4.2	153	273	174
Electric Vehicle Acquisition	4.3	0	12	0
ICT Investment Plan	4.4	400	0	0
Water Source Heat Pump-Ebley Mill & Brimscombe Port	4.5	0	1,354	0
<b>Strategy and Resources Capital Schemes TOTAL</b>		<b>553</b>	<b>1,638</b>	<b>174</b>

### 4.2 Brimscombe Port Redevelopment

The budget has been set based upon the current milestones. The demolition of the existing buildings is due to complete in April 2022. Procurement of a developer has commenced, and it is planned that in 2022/23 the Council can prepare its planning application for the redevelopment of the Port, with works commencing in 2023/24.

### 4.3 Electric Vehicle Acquisition

The remaining capital budget of £12k will be utilised in installing electric vehicle points across the county. The requirements are currently being investigated by the Senior Carbon Neutral Officer in conjunction with the County Council.

### 4.4 ICT Investment Plan

The remaining funding from the ICT Investment Plan will form part of the Fit for the Future modernisation programme and has consequently moved to over to this project.

### 4.5 Water Source Heat Pumps

The water source heat pump installation at Brimscombe Port is now generating heat and final commissioning together with pipe lagging and making good of builder's work is in progress (at time of writing). Practical completion will be achieved by the contract end date of 31st December 2021.